Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.



CHIA TAI ENTERPRISES INTERNATIONAL LIMITED

正大企業國際有限公司

(Incorporated in Bermuda with limited liability) (Stock Code: 3839)

ANNOUNCEMENT OF ANNUAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2020

CONSOLIDATED RESULTS

The board of directors (the "Board") of Chia Tai Enterprises International Limited (the "Company") is pleased to announce the consolidated annual results of the Company and its subsidiaries (collectively the "Group") for the year ended 31 December 2020 as follows:

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

		Year ended 31 I	December
		2020	2019
	Note	US\$'000	US\$'000
REVENUE	4	93,577	105,042
Cost of sales		(68,679)	(76,094)
Gross profit		24,898	28,948
Other income, net	5	3,438	2,643
Selling and distribution costs		(8,610)	(9,123)
General and administrative expenses		(14,994)	(16,138)
Finance costs		_	_
Share of profits and losses of:			
Joint venture		12,348	11,616
Associate		2,085	1,917
PROFIT BEFORE TAX	6	19,165	19,863
Income tax	7	(1,162)	(1,841)
PROFIT FOR THE YEAR	1	18,003	18,022

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (Continued)

		Year ended 31 l	December
		2020	2019
	Note	US\$'000	US\$'000
PROFIT FOR THE YEAR		18,003	18,022
OTHER COMPREHENSIVE INCOME Items that may be reclassified subsequently to profit or loss: Exchange differences related to			
translation of foreign operations Share of other comprehensive income of:		4,775	(1,071)
Joint venture		7,823	(1,383)
Associate		1,353	(258)
OTHER COMPREHENSIVE INCOME			
FOR THE YEAR		13,951	(2,712)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		31,954	15,310
Profit attributable to:			
Shareholders of the Company		16,255	15,800
Non-controlling interests		1,748	2,222
	!	18,003	18,022
Total comprehensive income attributable to:			
Shareholders of the Company		28,810	13,427
Non-controlling interests		3,144	1,883
		31,954	15,310
EARNINGS PER SHARE ATTRIBUTABLE		US cents	US cents
TO SHAREHOLDERS OF THE COMPANY Basic and diluted	9	6.42	6.24
	!		

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

		At 31 Dece	mber
		2020	2019
	Note	US\$'000	US\$'000
NON-CURRENT ASSETS			
Property, plant and equipment		88,652	74,705
Land lease prepayments		5,910	6,418
Investments in joint venture		120,963	100,792
Investments in associate		20,197	19,227
Other non-current assets	_	251	235
Total non-current assets	_	235,973	201,377
CURRENT ASSETS			
Inventories		27,423	23,868
Trade and bills receivables	10	19,725	20,502
Prepayments, deposits and other receivables		15,319	9,136
Cash and cash equivalents	_	32,258	37,774
Total current assets	_	94,725	91,280
CURRENT LIABILITIES			
Trade payables	11	8,923	4,651
Other payables and accruals		19,893	16,321
Bank borrowings		11,333	9,012
Income tax payables	_	1,564	1,023
Total current liabilities	_	41,713	31,007
NET CURRENT ASSETS	_	53,012	60,273
TOTAL ASSETS LESS CURRENT			
LIABILITIES	_	288,985	261,650

CONSOLIDATED STATEMENT OF FINANCIAL POSITION (Continued)

		At 31 Dece	ember
		2020	2019
	Note	US\$'000	US\$'000
NON-CURRENT LIABILITIES			
Bank borrowings		9,169	6,939
Other non-current liabilities		25,872	28,569
Deferred tax liabilities	-	3,334	3,729
Total non-current liabilities	-	38,375	39,237
NET ASSETS	:	250,610	222,413
EQUITY			
Equity attributable to shareholders of the Company			
Issued capital	12	25,333	25,333
Reserves	-	202,666	173,856
		227,999	199,189
Non-controlling interests	-	22,611	23,224
TOTAL EQUITY	_	250,610	222,413

NOTES

1. BASIS OF PREPARATION

The financial information set out in this announcement does not constitute the Group's annual consolidated financial statements for the year ended 31 December 2020, but is derived from those financial statements. These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRSs") (which include all International Financial Reporting Standards, International Accounting Standards ("IASs") and Interpretations) issued by the International Accounting Standards Board ("IASB"). This financial information is presented in United States dollars ("US\$") and all values are rounded to the nearest thousand ("US\$'000") except when otherwise indicated.

2. CHANGES IN ACCOUNTING POLICY AND DISCLOSURES

The IASB has issued a number of new standards, amendments to IFRSs and interpretation that are first effective for the current year. Of these, the following new standards, amendments and interpretation may be relevant to the Group:

Amendments to IFRS 3 Amendments to IFRS 3 Definition of a Business

Amendments to IAS 1 and IAS 8 Amendments to IAS 1 and IAS 8 Definition of Material

The adoption of these new standards, amendments and interpretation has had no significant financial effect to the Group.

The Group has not applied any new standard, amendment or interpretation that is not yet effective for the current year.

3. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has two reportable operating segments:

- the biochemical segment is mainly engaged in the manufacture and/or sale of chlortetracycline and other related products; and
- the industrial segment is engaged in trading of machinery and the manufacture and sale of automotive parts, through the Group's joint venture and associate.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on reportable segment profit, which is a measure of adjusted profit before tax. The adjusted profit before tax is measured consistently with the Group's profit before tax except that bank interest income, finance costs and items not specifically attributed to individual segments, such as head office or corporate administration expenses are excluded from such measurements.

Segment assets exclude unallocated corporate assets. Unallocated corporate assets include cash and cash equivalents, income tax receivable and other assets that are managed on a group basis.

Segment liabilities exclude unallocated corporate liabilities. Unallocated corporate liabilities include bank borrowings, income tax payables and deferred tax liabilities and other liabilities that are managed on a group basis.

All revenue from contracts with customers is recognised at the point in time when our customer obtains control of the promised goods, i.e. when products are delivered to the customers' premises for domestic sales or in accordance with the terms and conditions of sale for export sales. The major product line of the Group is the manufacture and/or sale of chlortetracycline and other related products in biochemical segment as disclosed in note 3(a).

Disaggregation of revenue from contracts with customers by geographical location of customers is disclosed in note 3(b)(i).

(a) Reportable operating segments

The following tables present revenue, profit or loss and certain assets, liabilities and expenditure information for the Group's reportable operating segments for the years ended 31 December 2020 and 2019.

Year ended 31 December 2020

	Biochemical operations US\$'000	Industrial operations US\$'000	Total US\$'000
Segment revenue			
Sales to external customers	93,577		93,577
Segment results			
The Group	7,136	(1,170)	5,966
Share of profits and losses of:			
Joint venture	_	12,348	12,348
Associate		2,085	2,085
	7,136	13,263	20,399
Reconciliation:			
Bank interest income			327
Unallocated head office and			
corporate expenses			(1,561)
Profit before tax			19,165
Other segment information			
Depreciation and amortisation	4,657	17	4,674
Capital expenditure*	16,379		16,379

^{*} Including additions to property, plant and equipment.

(a) Reportable operating segments (Continued)

At 31 December 2020

	Biochemical operations US\$'000	Industrial operations US\$'000	Total US\$'000
Segment assets	151,962	146,279	298,241
Reconciliation:			
Unallocated corporate assets			32,457
Total assets			330,698
Segment liabilities	54,218	23	54,241
Reconciliation:			
Unallocated corporate liabilities			25,847
Total liabilities			80,088
Other segment information			
Investments in joint venture	_	120,963	120,963
Investments in associate		20,197	20,197

(a) Reportable operating segments (Continued)

Year ended 31 December 2019

	Biochemical operations <i>US\$'000</i>	Industrial operations <i>US\$'000</i>	Total <i>US\$'000</i>
Segment revenue			
Sales to external customers	105,042		105,042
Segment results			
The Group	8,380	(1,215)	7,165
Share of profits and losses of:			
Joint venture	_	11,616	11,616
Associate		1,917	1,917
	8,380	12,318	20,698
Reconciliation:			
Bank interest income			603
Unallocated head office and			
corporate expenses		_	(1,438)
Profit before tax		=	19,863
Other segment information			
Depreciation and amortisation	4,645	17	4,662
Capital expenditure*	19,851		19,851

^{*} Including additions to property, plant and equipment.

(a) Reportable operating segments (Continued)

At 31 December 2019

(b)

	Biochemical operations US\$'000	Industrial operations US\$'000	Total <i>US\$</i> '000
Segment assets	130,480	124,356	254,836
Reconciliation: Unallocated corporate assets			37,821
Total assets			292,657
Segment liabilities	49,267	38	49,305
Reconciliation: Unallocated corporate liabilities			20,939
Total liabilities			70,244
Other segment information			
Investments in joint venture	_	100,792	100,792
Investments in associate		19,227	19,227
Geographical information			
(i) Revenue from external customers			
		Year ended 3	31 December
		2020	2019
		US\$'000	US\$'000
Mainland China		36,723	42,340
Asia Pacific (excluding mainland Chin	a)	28,226	28,485
North America		10,994	12,507
Europe		7,983	11,485
Elsewhere		9,651	10,225
		93,577	105,042

The revenue information shown above is based on the location of customers.

(b) Geographical information (Continued)

(ii) Non-current assets

At 31 December 2020, 99% (2019: 99%) of the Group's non-current assets are located in mainland China.

4. REVENUE

Revenue represents the aggregate of the invoiced value of goods sold, net of value-added tax and government surcharges, and after allowances for goods returned and trade discounts recognised within the scope of IFRS 15. All of the Group's revenue is from the biochemical segment.

5. OTHER INCOME, NET

An analysis of other income, net is as follows:

	Year ended 31 December	
	2020	2019
	US\$'000	US\$'000
Bank interest income	327	603
Government grants	1,456	1,354
Gain/(loss) on disposal of property, plant and equipment, net	43	(24)
Gain on disposal of land lease prepayments, net	69	_
Foreign exchange differences, net	(160)	500
Income from sale of trial production products, net	1,368	81
Others	335	129
	3,438	2,643

6. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging:

	Year ended 31 December	
	2020	2019
	US\$'000	US\$'000
Cost of inventories sold	68,679	76,094
Depreciation of property, plant and equipment	4,526	4,492
Amortisation of land lease prepayments	148	170
Impairment of trade receivables, net	181	_

7. INCOME TAX

No provision for Hong Kong profits tax has been made for the year as the Group did not generate any assessable profits in Hong Kong during the year (2019: nil).

Subsidiaries operating in the People's Republic of China ("PRC") are subject to income tax at the rate of 25% (2019: 25%) on their taxable income according to the PRC corporate income tax laws. In accordance with the relevant tax rules and regulations in the PRC, certain subsidiaries of the Group in the PRC enjoy income tax exemptions or reductions.

	Year ended 31 December	
	2020	2019
	US\$'000	US\$'000
Current – the PRC		
Charge for the year	1,569	1,938
Under-provision in prior years	8	47
Deferred	(415)	(144)
Total tax expense for the year	1,162	1,841

8. DIVIDEND

The Board has resolved not to declare a dividend for the year ended 31 December 2020 (2019: nil).

9. EARNINGS PER SHARE ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY

The calculation of basic earnings per share is based on the profit for the year attributable to shareholders of the Company and the weighted average number of ordinary shares and convertible preference shares in issue during the year.

The calculation of basic earnings per share is based on the following data:

	Year ended 31 December	
	2020	2019
	US\$'000	US\$'000
Earnings		
Profit for the year attributable to shareholders of the Company,		
used in the basic earnings per share calculation	16,255	15,800

9. EARNINGS PER SHARE ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY

(Continued)

Year ended 31 December 2020 2019

Shares

Weighted average number of ordinary shares and convertible preference shares in issue during the year, used in the basic earnings per share calculation

253,329,087 253,329,087

As there were no potential dilutive ordinary shares during the years ended 31 December 2020 and 2019, the amount of diluted earnings per share is equal to basic earnings per share.

10. TRADE AND BILLS RECEIVABLES

Depending on the requirements of the market and business, the Group may extend credit to its customers. The Group seeks to maintain strict control over its outstanding receivables. Overdue balances are reviewed regularly by management and interest may be charged by the Group for overdue trade receivable balances at rates determined by the Group with reference to market practice. In the opinion of the directors, there is no significant concentration of credit risk. An aging analysis of the Group's trade and bills receivables, based on the date of delivery of goods, is as follows:

	At 31 December	
	2020	2019
	US\$'000	US\$'000
60 days or below	14,871	15,054
61 to 180 days	3,778	4,276
Over 180 days	1,076	1,172
	19,725	20,502

11. TRADE PAYABLES

An aging analysis of the Group's trade payables as at the end of the reporting period, based on the date of receipt of goods, is as follows:

		At 31 Dec	At 31 December	
		2020	2019	
		US\$'000	US\$'000	
	60 days or below	7,200	4,517	
	61 to 180 days	1,448	134	
	Over 180 days	275	_	
		8,923	4,651	
12.	SHARE CAPITAL			
		At 31 Dec	ember	
		2020	2019	
		US\$'000	US\$'000	
	Authorised			
	Ordinary shares:			
	787,389,223 shares (2019: 787,389,223 shares)			
	of US\$0.1 each	78,739	78,739	
	Convertible preference shares:			
	12,610,777 shares (2019: 12,610,777 shares)			
	of US\$0.1 each	1,261	1,261	
		80,000	80,000	
	Issued and fully paid			
	Ordinary shares:			
	240,718,310 shares (2019: 240,718,310 shares)			
	of US\$0.1 each	24,072	24,072	
	Convertible preference shares:			
	12,610,777 shares (2019: 12,610,777 shares)			
	of US\$0.1 each	1,261	1,261	
		25,333	25,333	

There were no movements in the Company's issued ordinary shares and convertible preference shares during the years ended 31 December 2020 and 2019.

12. SHARE CAPITAL (Continued)

Notes:

The convertible preference shares are convertible into ordinary shares of the Company and are entitled to the same dividends that are declared for the ordinary shares. Convertible preference shares do not carry the right to vote in shareholders' meetings. Upon winding up, the Company's residual assets and funds are distributed to the members of the Company in the following priority:

- (i) in paying to the holders of the convertible preference shares, pari passu as between themselves by reference to the aggregate nominal amounts of the convertible preference shares held by them respectively, an amount equal to the aggregate of the distribution value (as defined in the bye-laws of the Company) of all the convertible preference shares held by them respectively;
- (ii) the balance of such assets shall be distributed on a pari passu basis among the holders of any class of shares in the capital of the Company other than the convertible preference shares and other than any shares which are not entitled to participate in such assets, by reference to the aggregate nominal amounts paid up on the shares held by them respectively; and
- (iii) the remaining balance of such assets shall belong to and be distributed on a pari passu basis among the holders of any class of shares including the convertible preference shares, other than any shares not entitled to participate in such assets, by reference to the aggregate nominal amounts of shares held by them respectively.

The convertible preference shares shall be non-redeemable by the Company or the holders thereof.

MANAGEMENT DISCUSSION AND ANALYSIS

GROUP RESULTS

The Group has two lines of business: biochemical business and industrial business. The biochemical business focuses on the manufacture and/or sale of chlortetracycline ("CTC") and other related products and is carried on by Group subsidiaries. This business segment accounts for all of the Group's consolidated revenue. The industrial business comprises the Group's interests in its joint venture ECI Metro Investment Co., Ltd. (together with its subsidiaries, "ECI Metro") and its associate Zhanjiang Deni Vehicle Parts Co., Ltd. (together with its subsidiaries, "Zhanjiang Deni"). The results of the Group's industrial business are incorporated in the consolidated statement of comprehensive income as share of profits of joint venture and associate.

For the year ended 31 December 2020, the Group's revenue decreased 10.9% to US\$93.58 million (2019: US\$105.04 million). Overall, gross profit margin was 26.6% (2019: 27.6%).

Profit attributable to shareholders of the Company grew 2.9% to US\$16.26 million (2019: US\$15.80 million).

Basic and diluted earnings per share were both US 6.42 cents (2019: US 6.24 cents). The Board has resolved not to declare a final dividend for the year ended 31 December 2020 (2019: Nil).

BUSINESS REVIEW

Biochemical

We generate a sizable portion of our revenue from the manufacture and sale of CTC products – CTC Premix and CTC HCL. CTC products are antibiotics used to prevent or cure animal diseases. The Group's customers include pharmaceutical companies, trading companies, feed mills and farms.

In 2020, the Group's revenue from the biochemical business decreased 10.9% to US\$93.58 million (2019: US\$105.04 million). Revenue contribution from China, Asia Pacific (excluding China), North America, Europe and elsewhere were 39.2%, 30.2%, 11.8%, 8.5% and 10.3%, respectively.

For the year under review, our biochemical business faced multiple headwinds. For our overseas market, COVID-19 affected the demand for CTC products, causing order cancellations or delays. In China, the Ministry of Agriculture and Rural Affairs of the PRC banned the production of antibiotics for use as animal growth promoters as from 1 January 2020, reducing the domestic sales of our CTC products, as some of such sales were bought for such use in the past.

In 2020, pricing competition in the CTC industry intensified as a result of lower demand in China and overseas, putting pressure on our average selling price. Average selling price of CTC premix, our main revenue contributor, decreased by approximately 2.2% in 2020 when compared to 2019, and the average selling price of CTC HCL also declined 5.7%. Overall, gross profit margin reduced slightly from 27.6% in 2019 to 26.6% in 2020.

The Company previously announced the relocation of the production facilities of Zhumadian Huazhong Chia Tai Co., Ltd. (the "Relocation"). The relocation is to comply with Zhumadian's urban development plans and is expected, at this stage, to be completed in the second half of 2021. A net gain attributable to shareholders of the Company of approximately US\$12.3 million, arising from government compensation, would be recorded upon completion of the Relocation.

Industrial

The Group's industrial business is conducted through ECI Metro and Zhanjiang Deni.

ECI Metro is principally engaged in the sale, leasing and servicing of Caterpillar machinery equipment in western China. According to the National Bureau of Statistics of the PRC, fixed-asset investment growth in China was 2.9% in 2020 and that in western China itself was 4.4%. For the year ended 31 December 2020, our share of profits of joint venture was US\$12.35 million compared to US\$11.62 million in 2019.

Zhanjiang Deni is principally engaged in the manufacture and sale of automotive parts, which are mainly sold to automobile and motorcycle manufacturers. According to the China Association of Automobile Manufacturers, China motorcycle sales in 2020 was slightly down 0.4% year-on-year and automobile sales was 1.9% lower than 2019. For the year ended 31 December 2020, our share of profits of associate was US\$2.09 million (2019: US\$1.92 million).

OUTLOOK

Uncertainties are expected to linger for the remainder of 2021. While there are positive developments on the vaccine front, the COVID-19 pandemic is likely to affect our biochemical business in overseas market in the short to medium term. The limitation on antibiotic use for animals around the world is also expected to broaden and affect our biochemical business.

For our industrial business, fixed-asset investment growth started to gradually recover in the second half of 2020 and is expected to continue into 2021. However, the Group also expects intense competition from domestic manufacturers in the construction machinery industry.

Overall, we remain cautious about our results in 2021.

LIQUIDITY AND FINANCIAL RESOURCES

As at 31 December 2020, the Group had total assets of US\$330.7 million, an increase of 13.0% as compared to US\$292.7 million as at 31 December 2019.

As at 31 December 2020, the Group had net cash, being cash less bank borrowings, of US\$11.8 million (31 December 2019: US\$21.8 million).

All the borrowings of the Group are denominated in Renminbi ("RMB") as at 31 December 2020 and 2019.

As at 31 December 2020, the Group's fixed interest rate bank borrowings amounted to US\$7.7 million (31 December 2019: US\$2.9 million).

All domestic sales in mainland China are transacted in RMB and export sales are transacted in foreign currencies. The Group monitors exchange rate movements and determines appropriate hedging activities when necessary.

CAPITAL STRUCTURE

The Group finances its working capital requirements through a combination of funds generated from operations and borrowings. The Group had cash and cash equivalents of US\$32.3 million as at 31 December 2020, a decrease of US\$5.5 million compared to US\$37.8 million as at 31 December 2019.

CHARGES ON GROUP ASSETS

As at 31 December 2020, out of the total borrowings of US\$20.5 million (31 December 2019: US\$16.0 million) obtained by the Group, US\$15.1 million (31 December 2019: US\$13.1 million) was secured and accounted for 73.5% (31 December 2019: 82.0%) of the total borrowings. Certain of the Group's property, plant and equipment and land lease prepayments with an aggregate net book value of US\$11.3 million (31 December 2019: US\$11.0 million) were pledged as security.

CONTINGENT LIABILITIES

As at 31 December 2020, the Group did not have any significant contingent liabilities.

EMPLOYEE AND REMUNERATION POLICIES

As at 31 December 2020, the Group employed around 900 employees in the PRC and Hong Kong. The Group remunerates its employees based on their performance, experience and prevailing market conditions while performance bonuses are granted on a discretionary basis. Other employee benefits include, for example, medical insurance and training.

DIVIDEND

The Board has resolved not to declare a dividend for the year ended 31 December 2020 (2019: nil).

CLOSURE OF REGISTER OF MEMBERS

The register of members holding ordinary shares of the Company will be closed from 8 June 2021 to 11 June 2021, both days inclusive, during which no transfer of ordinary shares of the Company will be registered. In order to ascertain shareholders' eligibility to attend and vote at the forthcoming annual general meeting of the Company to be held on 11 June 2021, all transfer forms for ordinary shares accompanied by the relevant share certificates must be lodged with the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong for registration before 4:30 p.m. on 7 June 2021.

CORPORATE GOVERNANCE CODE

The Company is committed to maintaining strict corporate governance standards. The principles of these standards are to uphold a high standard of ethics, transparency, accountability and integrity in all aspects of business and to ensure that affairs are conducted in accordance with applicable laws and regulations.

In the opinion of the Board, the Company has applied the principles and complied with the code provisions prescribed in the Corporate Governance Code and the disclosure requirements for Corporate Governance Report as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") throughout the year 2020.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Code of Conduct for Securities Transactions, which is based on the required standards set out in Appendix 10 to the Listing Rules – Model Code for Securities Transactions by Directors of Listed Issuers, as the code of conduct for dealings in the Company's securities by its directors. In response to a specific enquiry made by the Company, all directors of the Company confirmed that they had complied with the required standard set out in the Code of Conduct for Securities Transactions during 2020.

REVIEW OF ANNUAL RESULTS

The annual results have been reviewed by the audit committee of the Company. The financial figures in respect of the Group's consolidated statement of comprehensive income, consolidated statement of financial position and the related notes thereto for the year ended 31 December 2020, as set out in this announcement, have been compared by KPMG, Certified Public Accountants, to the amounts set out in the consolidated financial statements for the year and the amounts were found to be in agreement. The work performed by KPMG in this respect did not constitute an audit, review or other assurance engagement in accordance with HKSA, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagement issued by the HKICPA and consequently no assurance has been expressed by KPMG on the results announcement.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During 2020, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

By Order of the Board
Thanakorn Seriburi
Director

Hong Kong, 23 February 2021

As at the date of this announcement, the Board comprises Mr. Soopakij Chearavanont (chairman and non-executive director), Mr. Thirayut Phityaisarakul, Mr. Thanakorn Seriburi, Mr. Nopadol Chiaravanont, Mr. Chawalit Na Muangtoun (executive directors), Mr. Yoichi Ikezoe (non-executive director), Mr. Surasak Rounroengrom, Mr. Cheng Yuk Wo and Mr. Edward Ko Ming Tung (independent non-executive directors).